

منابع بخش اول

- *Reimagining Change Website* ([www. reimaginingchange. com](http://www.reimaginingchange.com))

Introductory video on the homepage.

- *Ironies of Organizational Change*

‘An Invitation’ pp. 1–5 Act 1 Reimagining Change

Ch. 1 ‘The Change Problem’ & Ch. 2 ‘Reimagining Change, Reinventing Yourself’, pp. 21–73.

- *Coursera Program*

Chapters 1 and 2: Reimagining Change 1: The Change Problem & Reimagining Change 2: Icebergs and Death Valleys

Nine short video lectures, four readings and four tests.

- *Short Change: An Introduction to Managing Change*

‘Introduction’, Ch. 1 ‘The Discipline of Change’ & Ch. 2 ‘The 5M Framework’.

منابع بخش دوم

- *Ironies of Organizational Change*
Act 2 The Cycle of Change
Ch. 4 'Maps and Orientation'; Ch. 5 'Masks and Performance'; and Ch. 6 'Mirrors and Reflection', pp. 74–150.
- *Coursera Program*
Creating a Change Cycle 1: Maps and Orientation;
Creating a Change Cycle 2: Masks and Performance; and
Creating a Change Cycle 3: Mirrors and Reflection
Twelve short video lectures, six readings and six tests.
- *Short Change: An Introduction to Managing Change*
Ch. 5 'Mapping Change', Ch. 6 'Masks of Change' &
Ch. 7 'Mirrors of Change'.
- *Power, Politics and Organizational Change*
First Edition (1999) Ch. 4 'Men Behaving Badly', Ch.
5 'The Entrepreneurial Hero' and Ch. 6 'The Politics of
Failure and the Failure of Politics', pp. 99–1.
Second Edition (2008) Ch. 4. 'Men Behaving Badly',
Ch. 6 'Entrepreneurial Heroes' and Ch. 7 'The Good, the
Bad and the Ugly', pp. 115–149, 173–211, 212–245.
Third Edition (2020) Ch. 5 'Cutting the Bullshit',
Ch. 6 'Telling Tales', Ch. 7 'Speaking Up', pp. 155–
222.

منابع بخش سوم

- *Ironies of Organizational Change*
Act 3 Leadership of Change
Ch. 6 'Knowing-Doing Gaps', Ch. 7 'Paradoxes of Change' & Ch. 8 'Ironies of Change', pp. 165–261, Epilogue, pp. 262–276.
 - *Coursera Program*
Week 6 Leading Change: Mindful and Mobilising
Five short video lectures, one reading and one test.
 - *Short Change: An Introduction to Managing Change*
'Ch. 3 'Mindful Change', Ch. 4 'Mobilising Change', Appendix: 'Principles of Change Management', and Further Reading.
 - *Power, Politics and Organizational Change*
First Edition (1999) Ch. 4 'Men Behaving Badly', Ch. 5 'The Entrepreneurial Hero' & Ch. 6 'The Politics of Failure and the Failure of Politics', pp. 99–178.
Second Edition (2008) Ch. 4 'Men Behaving Badly', Ch. 6 'Entrepreneurial Heroes' & Ch. 7 'The Good, the Bad and the Ugly' (pp. 115–149, 173–211, 212–245).
Third Edition (2020) Ch. 5 'Cutting the Bullshit', Ch. 6 'Telling Tales', Ch. 7 'Speaking Up', pp. 155–222.
 - *Reimagining Change website* (www.reimaginingchange.com)
- Supplementary materials are on our website to support Ch. 7 8 in *Ironies of Organizational Change*. These can be accessed by clicking on 'Go to Online

Resources’ on the home page and then clicking on ‘3 Book Chapters 7-8’ and/or ‘4 Referenced Book Materials’. These may be of interest as background.

References

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